

| Edelman | Country | Legal Entity |
|----------------|------------------|--|
| | <i>Argentina</i> | Edelman SRL |
| | <i>Australia</i> | Edelman Melbourne Pty Ltd Edelman Australia Pty Ltd |
| | <i>Belgium</i> | Edelman Public Relations Worldwide NV/SA |
| | <i>Brazil</i> | Brazil-Bureau De Assessoria De Imprensa E Promocoes, S.A. Edelman do Brasil Consultoria e Comunicacao Ltda. Edelman do Brasil Publicidade Ltda |
| | <i>Canada</i> | EPRW, Canada, Inc. |
| | <i>China</i> | Edelman Public Relations Worldwide (China) Co., Ltd. Beijing Ruizhen Shenma Advertising Co., Ltd. Beijing Pegasus Public Relations Consultancy Co., Ltd. ("Pegasus Beijing") Deportivo Communications (Beijing) Co., Ltd. ("Deportivo Beijing") |
| | <i>Colombia</i> | Position Comunicaciones Estrategicas SAS |
| | <i>France</i> | Edelman SA |
| | <i>Germany</i> | Edelman.ergo GmbH |
| | <i>Greece</i> | Société Anonyme (S.A.) |
| | <i>Hong Kong</i> | Edelman Public Relations Worldwide (HK) Limited |
| | <i>India</i> | Edelman India Private LTD |
| | <i>Indonesia</i> | P.T. Edelman Indonesia |
| | <i>Ireland</i> | Daniel J Edelman Ireland Limited |
| | <i>Italy</i> | Edelman SRL |
| | <i>Japan</i> | Edelman Japan KK |
| | <i>Kenya</i> | Edelman Kenya Limited |
| | <i>Korea</i> | Edelman Korea Ltd |
| | <i>Malaysia</i> | Edelman Public Relations Worldwide Sdn Bhd Edelman Asia-Pacific Sdn Bhd |
| | <i>Mexico</i> | Edelman Mexico, S.A. de C.V. |

| | | |
|---|---------------------|--|
| | | |
| | <i>Netherlands</i> | Edelman Public Relations Worldwide B.V. DJE Merge Co B.V. |
| | <i>Saudi Arabia</i> | Edelman Saudi Arabia |
| | <i>Singapore</i> | Edelman Singapore Pte Ltd |
| | <i>Spain</i> | Edelman Spain S.A. |
| | <i>South Africa</i> | Edelman South Africa Proprietary Limited |
| | <i>Sweden</i> | Edelman Deportivo AB |
| | <i>Taiwan</i> | Edelman Public Relations Worldwide Limited |
| | <i>Turkey</i> | Edelman Halkla Iliskiler Hizmetleri LS |
| | <i>UAE</i> | Edelman FZ-LLC Edelman Public Relations LLC |
| | <i>UK</i> | Daniel J. Edelman Limited DJE Kinisi |
| | <i>US</i> | Daniel J. Edelman Inc Daniel J. Edelman Holdings, Inc Edelman Miami Latin America Corp. Edelman, Inc. |
| | <i>UK</i> | Smithfield Consultants Limited DJE Consulting Ltd. Daniel J Edelman Group Ltd |
| | <i>Vietnam</i> | Edelman Company Limited |
| Edible Inc | | |
| | <i>US</i> | Edible Inc |
| B-Worldwide, Inc. f/k/a Blue Worldwide, Inc. | | |
| | | B-Worldwide, Inc. f/k/a Blue Worldwide, Inc. |
| | <i>US</i> | |
| First & 42nd | | |
| | <i>US</i> | First & 42nd |
| The R Group Public Relations Company Inc. | | |
| | <i>US</i> | The R Group Public Relations Company Inc. |
| Edelman Global Advisory | | |
| | <i>US</i> | Basilinna LLC |
| Matter | | |

| | | |
|---|-------------|--|
| | US | Matter, Inc. |
| Strategy One, Inc. d.b.a. Edelman Intelligence | | |
| | US | Strategy One, Inc. d.b.a. Edelman Intelligence |
| The H & W Group, Inc. | | |
| | US | The H & W Group, Inc. |
| Mustache | | |
| | US | Mustache LLC |
| Mighty Dream | | |
| | US | Mighty Dream LLC |
| DJE Productions LLC | | |
| | US | DJE Productions LLC |
| The R Group Public Relations Company Inc | | |
| | US | The R Group Public Relations Company Inc |
| Assembly | | |
| | US | Assembly Media Limited |
| DJE Kinisi | | |
| | US | DJE Kinisi |
| RUTH | | |
| | US | RRE Agency, Inc. |
| A&R | | |
| | UK | A&R Edelman Limited |
| | Netherlands | A & R Cooperatie U.A. |
| | Netherlands | A & R C.V. |
| | Belgium | A&R Belgium SPRL |
| UEG | | |
| | US | UEG Holdings LLC |
| | UK | UEG Holdings UK Ltd |
| | Germany | Pacific Entertainment Media GmbH |
| | Japan | United Entertainment Group Japan GK |
| ZENO | | |
| | Australia | Zeno Australia Pty Limited |
| | Brazil | Zeno Do Brasil Relacoes Publicas LTDA |
| | Canada | Zeno Group Canada, Inc. |
| | China | Zeno Communications Beijing Co Ltd. (Zeno Beijing) |
| | France | Zeno France SAS |
| | Germany | DJE Germany GmbH |

| | |
|---------------------|--|
| <i>Hong Kong</i> | Zeno Communications Hong Kong Limited |
| <i>India</i> | Zeno Communications India Ltd |
| <i>Indonesia</i> | PT Zeno Stratcom Indonesia |
| <i>Italy</i> | Zeno Italy (PR21 Italia S.R.L.) |
| <i>Japan</i> | Zeno Japan Branch |
| <i>Korea</i> | Zeno Group Korea Ltd |
| <i>Malaysia</i> | Zeno Public Relations (Malaysia) Sdn Bhd |
| <i>Mexico</i> | Zeno Communications Mexico, S.A. de C.V. |
| <i>Netherlands</i> | Zeno Group The Netherlands B.V. |
| <i>Spain</i> | Zeno Spain S.L.U |
| <i>Singapore</i> | Zeno Communications Singapore Pte Ltd |
| <i>South Africa</i> | Zeno South Africa |
| <i>UK</i> | Jungle Communications (Holdings) Limited 3 Monkeys Communications Limited Zeno Communications (UK) Limited Gorilla Talk Agnostic PR |
| <i>US</i> | ZENO Group, Inc |
| <i>Vietnam</i> | Zeno Company Ltd |
| REVERE | |
| <i>Australia</i> | Revere (DJE Holdings) Pty Ltd. |
| <i>China</i> | Revere Communications (Beijing) Co., Ltd. |
| <i>Hong Kong</i> | Revere Communications Hong Kong Limited |
| <i>India</i> | Revere Communications Private Limited |
| <i>Singapore</i> | Revere Communications Pte. Ltd. |
| | AS OF March 24, 2025 |

